Contract Change Control System Jeremy Curbey Embry-Riddle Aeronautical University Masters of Science Project Management Capstone PMGT 690 January 2016

CHANGE CONTROL PLAN

The Change Management approach for the ITD Project will ensure that all proposed changes are defined, reviewed, and agreed upon so they can be properly implemented and communicated to all stakeholders. This approach will also ensure that only changes within the scope of this project are approved and implemented.

The Change Management approach is not to be confused with the Change Management Process which will be detailed later in this plan. The Change Management approach consists of three areas:

- Ensure changes are within scope and beneficial to the project
- Determine how the change will be implemented
- Manage the change as it is implemented

The Change Management process has been designed to make sure this approach is followed for all changes. By using this approach methodology, the ITD Project Team will prevent unnecessary change from occurring and focus its resources only on beneficial changes within the project scope.

CHANGE CONTROL BOARD

The Change Control Board (CCB) is the approval authority for all proposed change requests pertaining to the IS Project. The purpose of the CCB is to review all change requests, determine their impacts on the project risk, scope, cost, and schedule, and to approve or deny each change request. The following chart provides a list of the CCB members for the IS Project:

Name	Position	CCB Role
J. Daniels	ITD Steering Committee Member	CCB Chair

D. Tuckler	ITD Project Manager	CCB Member
R. Darlington	ITD Project Technical Lead	CCB Co-Chair
J. Curbey	ITD Project Operations Lead	CCB Member

As change requests are submitted to the ITD Project Manager by the project

team/stakeholders, the Project Manager will log the requests in the change log and the CCB will convene every other Friday to review all change requests. For a change request to be approved, all CCB members must vote in favor. In the event more information is needed for a particular change request, the request will be deferred and sent back to the requestor for more information or clarification. If a change is deemed critical, an ad hoc CCB meeting can be called in order to review the change prior to the next scheduled bi-weekly CCB meeting.

ROLES AND RESPONSIBILITIES

The following are the roles and responsibilities for all change management efforts related to the ITD Project:

Steering Committee:

- Approve all changes to budget/funding allocations
- Approve all changes to schedule baseline
- Approve any changes in project scope
- Chair the CCB

Project Manager:

- Receive and log all change requests from project stakeholders
- Conduct preliminary risk, cost, schedule, scope analysis of change prior to CCB
- Seek clarification from change requestors on any open issues or concerns

- Make documentation revisions/edits as necessary for all approved changes
- Participate on CCB

Project Team/Stakeholders:

- Submit all change requests on standard organizational change request forms
- Provide all applicable information and detail on change request forms
- Be prepared to address questions regarding any submitted change requests
- Provide feedback as necessary on impact of proposed changes

CHANGE CONTROL PROCESS

The Change Control Process for the ITD Project will follow the organizational standard change process for all projects. The project manager has overall responsibility for executing the change management process for each change request.

- Identify the need for a change (Stakeholders) Change requestor will submit a completed change request form to the project manager.
- Log change in the change request register (Project Manager) The project manager will keep a log of all submitted change requests throughout the project's lifecycle.
- Evaluate the change (Project Manager, Team, and Requestor) The project manager will conduct a preliminary analysis on the impact of the change to risk, cost, schedule, and scope and seek clarification from team members and the change requestor.
- Submit change request to CCB (Project Manager) The project manager will submit the change request, as well as the preliminary analysis, to the CCB for review.
- 5. Obtain Decision on change request (CCB) The CCB will discuss the proposed change and decide whether or not it will be approved based on all submitted information.

6. Implement change (Project Manager) – If a change is approved by the CCB, the project manager will update and re-baseline project documentation as necessary.

References

- Larson, E. W. & Gray, C. F. (2014). Project management: the managerial process with MS Project 2007 (6th Ed.). New York, NY: McGraw-Hill/Irwin.
- Lussier & Achua (2013). *Leadership Theory, Application, & Skill Development* (5th Ed.). Mason, OH: South-Western.